

PRESS RELEASE

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Carrousel Packaging acquires PharmaCos Machinery, thus accomplishing its project to become the Canadian benchmark in packaging solutions

A highly strategic acquisition within a challenging economic environment

Boucherville, December 10, 2025 – Carrousel Packaging (Carrousel), the largest Canadian-owned distributor of food, industrial, and sanitary product packaging solutions in the country, announces the acquisition of PharmaCos Machinery (Pharmacos), a Montreal-based company recognized in the fields of advanced industrial automation and specialized packaging. This strategic operation allows Carrousel to integrate PharmaCos' complementary solutions to its own, thereby becoming the Canadian benchmark in its sector, capable of meeting all the packaging needs of its business customers across all fields and product types. The completion of this project strengthens Carrousel's position in Canada as a leader in customized and innovative packaging solutions.

“The arrival of PharmaCos within our family fills a key strategic aspect. This operation opens up new opportunities for all our customers, regardless of their business field, as we can now offer packaging solutions for any need. Furthermore, this will ensure the company's sustainability for future generations”, stated Brigitte Jalbert, Owner and President of Carrousel Packaging.

Supporting the country's businesses

In an economic climate marked by high costs and trade tensions with the United States, Canadian manufacturing companies are seeking to increase their productivity while also simplifying their packaging needs. Supported by the expertise developed by Carrousel over five decades, now complemented by PharmaCos' knowledge in automation and industrial robotics, the company's comprehensive packaging solutions now become essential levers in maintaining the competitiveness of its existing and future customers. Carrousel positions itself as a strategic partner to support its clients within this transformative context.

“My team and I have been working on developing and monitoring this strategic plan for several years. The acquisition of PharmaCos Machinery not only allows us to accomplish one of the key steps in this plan: it also allows us to continue building an even stronger, more diverse, and forward-looking group. We are committed to being a key player in the modernization and customization of manufacturing. Diversifying the opportunities available to our customers will play a major role in their success, and that is why this acquisition is important to us”, explained Michel Bourassa, Chief Executive Officer of Carrousel Packaging.

A tradition in anticipating needs

For over 50 years, Boucherville-based Carrousel has distinguished itself through its ability to anticipate the needs of Canadian businesses and offer solutions that improve their operations. A leader in environmentally-friendly packaging and innovative techniques, the company has developed programs such as Carrou-cycle to support circularity and waste reduction. The integration of PharmaCos' automation and complementary techniques follows the same logic: offering concrete solutions to meet today's productivity and sustainability challenges.

Combined expertise and resources

PharmaCos Machinery shareholders Roman Strozynski and Sebastian Strozynski will collaborate with Carrousel Packaging in order to pool their expertise and resources, with a view to sustainable development and shared success.

“By combining our knowledge and expertise with Carrousel’s own, we are creating an ecosystem capable of innovating more quickly and offering even more advanced customized technologies and solutions”, emphasized Roman Strozynski, President of PharmaCos Machinery.

“This integration paves the way toward tangible gains for our customers and new opportunities in industrial robotics, both of which are essential elements in supporting success”, added Sebastian Strozynski, the company’s General Manager.

About Carrousel Packaging

Founded in 1971, Carrousel serves over 18,000 clients and generates annual revenues of approximately \$220 million. The company offers a portfolio of more than 20,000 products, including customized solutions, for the food service and processing, vegetable production, industrial, and sanitation sectors.

About PharmaCos Machinery

Founded in 1998, PharmaCos Machinery first made its mark in the field of packaging equipment for the pharmaceutical and cosmetics sectors. Today, the company offers industrial automation and specialized packaging solutions, backed by recognized technical expertise and a 50,000 sq. ft. production capacity. PharmaCos Machinery’s approach is based on customized designs and the integration of advanced technologies which support the performances and competitiveness of businesses.

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